Certificate of Incorporation

Certificat de constitution

Canada Not-for-profit Corporations Act

Loi canadienne sur les organisations à but non lucratif

PAL Ottawa

Corporate name / Dénomination de l'organisation

813247-0

Corporation number / Numéro de l'organisation

I HEREBY CERTIFY that the above-named corporation, the articles of incorporation of which are attached, is incorporated under the Canada Not-for-profit Corporations Act.

JE CERTIFIE que l'organisation susmentionnée, dont les statuts constitutifs sont joints, est constituée en vertu de la Loi canadienne sur les organisations à but non lucratif.

Marcie Girouard

Marchound

Director / Directeur

2012-06-18

Date of Incorporation (YYYY-MM-DD)

Date de constitution (AAAA-MM-JJ)



Canada Not-for-profit Corporations Act (NFP Act)

Form 4001

Articles of Incorporation

MANAGEMENT STREET, AND A STREE	
PAL Ottawa	
The province or territory in Canada where	e the registered office is situated
Ontario	
Minimum and maximum number of direct	tors (for a fixed number, indicate the same number in both boxes)
Minimum number 1	Maximum number 12
Canada exclusively for: i) persons of low income and/or ii) elderly persons and/or	worked in the professional performing arts or allied arts industries in
iii) disabled persons.	
Restrictions on the activities that the corporation shall not do anything to dis	
Restrictions on the activities that the corp	qualify it from being a registered charity under the income Tax Act
Restrictions on the activities that the corporation shall not do anything to dis-	qualify it from being a registered charity under the income Tax Act

4001 (2011-10)

Form 4001 Articles of Incorporation

6	The classes, or regional or other groups, of members that the corporation is authorized to establish
	The Corporation is authorized to establish one class of members. Each member shall be entitled to receive notice of attend and vote at all meetings of the members of the Corporation.
7	Statement regarding the distribution of property remaining on liquidation
74	Any property remaining on liquidation of the Corporation after discharge of any liabilities, shall be distributed to one or more qualified donees within the meaning of subsection 248(1) of the Income Tax Act (Canada), R.S.C. 1985, c. (5th Supp.), as amended from time to time.
8	Additional provisions, if any
	The Corporation shall be carried on without the purpose of gain for its members, and any profits or other accretions to the Corporation shall be used in furtherance of its purposes. The directors may appoint one or more additional directors who shall hold office for a term expiring not later than the close of the next annual meeting of members, but the total number of directors so appointed shall not exceed one-third (1/3) of the number of directors elected at the previous annual meeting of members.
9	Declaration
Fy	I hereby certify that I am an incorporator of the corporation.
	Joel Secter Signature(s)
	#18 JUN '12 9
	Note: A person who makes, or assists in making, a false or misleading statement is guilty of an offence and liable on summa conviction to a fine of not more than \$5,000 or to imprisonment for a term of not more than six months or to both (subsection 262(2) the NFP Act).



Canada Not-for-profit Corporations Act (NFP Act)

Form 4002

Initial Registered Office Address and First Board of Directors

(To be filed with articles of incorporation, continuance (transition), amalgamation, or continuance (traport))

Corporate name			
PAL Ottawa			
Complete address of	the registered office	ce (cannot be a post office box)	
Number and street name			
Arts Court, 2 Daly Ave	enue		
City	Province	e or Territory	Postal code
Ottawa	Ontario		K1N 6E2
Directors of the corp		iable is insufficient, complete attached sci Residential Address (ca	nedule) annot be a post office box)
Guy Buller		43 Ayton Lane Kanata, Ontario K2K 2H8	
Alison Atkins		15 Roslyn Avenue Ottawa, Ontario K1S 4V9	
Jim Bradford		28 Notch Road Chelsea, Quebec J9B 1G5	
Declaration			
I hereby certify that I an continuing into or amalgar	an incorporator of the nating under the NFP Ac	new corporation, or that I am a director ct.	or an authorized officer of the corpora
Sign	sture July.	S.L	
Print	name Joel Secter		
			₩ 18 JUN '12 9

Schedule (Item 3 of Form 4002) Directors of the corporation

To be used if space on form is insufficient

orporate name	
PAL Ottawa	
Directors of the corporation	
First and last name	Residential Address (cannot be a post office box)
Jerry Grey	101 - 15 Murray Street Ottawa, Ontario K1N 9M5
Lynn McGuigen	1 - 43 Rosemount Avenue Ottawa, Ontario K1Y 1P3
Michael Namer	105 Ossington Avenue Ottawa, Ontario K1S 3G7
Mitzi Hauser	28 Wendover Avenue Ottawa, Ontario K1S 4Z7
Victoria Steele	498 Dawson Avenue Ottawa, Ontario K1Z 5V7
	₩ 18 JUN '12 9:1

BY-LAW No. 1

A by-law relating generally to the conduct of the business and affairs of

PAL OTTAWA

(hereinafter called the "Corporation")

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I. DEFINITIONS

In this by-law and all other by-laws of the Corporation, unless the context otherwise requires:

"Act" means the Canada Not-For-Profit Corporations Act S.C. 2009, c.23 including the Regulations made pursuant to the Act, and any statute or regulations that may be substituted, as amended from time to time;

"articles" means the original or restated articles of incorporation or articles of amendment, amalgamation, continuance, reorganization, arrangement or revival of the Corporation;

"board" means the board of directors of the Corporation and "director" means a member of the board:

"by-law" means this by-law and any other by-law of the Corporation as amended and which are, from time to time, in force and effect;

"meeting of members" includes an annual meeting of members or a special meeting of members; "special meeting of members" includes a meeting of any class or classes of members and a special meeting of all members entitled to vote at an annual meeting of members;

"ordinary resolution" means a resolution passed by a majority of not less than 50% plus 1 of the votes cast on that resolution;

"proposal" means a proposal submitted by a member of the Corporation that meets the requirements of section 163 of the Act;

"Regulations" means the regulations made under the Act, as amended, restated or in effect from time to time; and

"special resolution" means a resolution passed by a majority of not less than two-thirds (2/3) of the votes cast on that resolution.

II. INTERPRETATION

In the interpretation of this by-law, words in the singular include the plural and vice-versa, words in one gender include all genders, and "person" includes an individual, body corporate, partnership, trust and unincorporated organization.

Other than as specified above, words and expressions defined in the Act have the same meanings when used in these by-laws.

III. CORPORATE SEAL

The Corporation may have a corporate seal in the form approved from time to time by the board. If a corporate seal is approved by the board, the secretary of the Corporation shall be the custodian of the corporate seal.

IV. EXECUTION OF DOCUMENTS

Deeds, transfers, assignments, contracts, obligations and other instruments in writing requiring execution by the Corporation may be signed by any two (2) of its officers or directors. In addition, the board may from time to time direct the manner in which and the person or persons by whom a particular document or type of document shall be executed. Any person authorized to sign any document may affix the corporate seal (if any) to the document. Any signing officer may certify a copy of any instrument, resolution, by-law or other document of the Corporation to be a true copy thereof.

V. FINANCIAL YEAR END

The financial year end of the Corporation shall be determined by the board of directors.

VI. BANKING ARRANGEMENTS

The banking business of the Corporation shall be transacted at such bank, trust company or other firm or corporation carrying on a banking business in Canada or elsewhere as the board of directors may designate, appoint or authorize from time to time by resolution. The banking business or any part of it shall be transacted by an officer or officers of the Corporation and/or other persons as the board of directors may by resolution from time to time designate, direct or authorize.

VII. BORROWING POWERS

The directors of the Corporation may, without authorization of the members,

- i) borrow money on the credit of the corporation;
- ii) issue, reissue, sell, pledge or hypothecate debt obligations of the corporation;
- iii) give a guarantee on behalf of the corporation; and
- iv) mortgage, hypothecate, pledge or otherwise create a security interest in all or any property of the corporation, owned or subsequently acquired, to secure any debt obligation of the corporation.

VIII. ANNUAL FINANCIAL STATEMENTS

The Corporation may, instead of sending copies of the annual financial statements and other documents referred to in subsection 172(1) (Annual Financial Statements) of the Act to the members, publish a notice to its members stating that the annual financial statements and documents provided in subsection 172(1) are available at the registered

office of the Corporation and any member may, on request, obtain a copy free of charge at the registered office or by prepaid mail.

IX. MEMBERSHIP CONDITIONS

Subject to the articles, there shall be one class of members in the Corporation. Membership in the Corporation shall be available to persons who are Canadian residents interested in furthering the Corporation's purposes and who have applied for and been accepted into membership in the Corporation by resolution of the board or in such other manner as may be determined by the board. For sixty (60) days following acceptance into membership in the Corporation, applicants will be considered prospective members. Only after the expiry of sixty (60) days shall members be entitled to receive notice of, attend and vote at all meetings of the members of the Corporation.

Pursuant to subsection 197(1) (Fundamental Change) of the Act, a special resolution of the members is required to make any amendments to this section of the by-laws if those amendments affect membership rights and/or conditions described in paragraphs 197(1)(e), (h), (l) or (m).

X. MEMBERSHIP TRANSFERABILITY

A membership may only be transferred to the Corporation. Pursuant to Section 197(1) (Fundamental Change) of the Act, a special resolution of the members is required to make any amendment to add, change or delete this section of the by-laws.

XI. NOTICE OF MEMBERS' MEETING

Notice of the time and place of a meeting of members shall be given to each member entitled to vote at the meeting by the following means:

- a. by mail, courier or personal delivery to each member entitled to vote at the meeting, during a period of 21 to 60 days before the day on which the meeting is to be held; or
- b. by telephonic, electronic or other communication facility to each member entitled to vote at the meeting not less than 21 to 35 days before the day on which the meeting is to be held.

Pursuant to subsection 197(1) (Fundamental Change) of the Act, a special resolution of the members is required to make any amendment to the by-laws of the Corporation to change the manner of giving notice to members entitled to vote at a meeting of members.

XII. MEMBERS CALLING A MEMBERS' MEETING

The board of directors shall call a special meeting of members in accordance with Section 167 of the Act, on written requisition of members carrying not less than 5% (of the voting

rights. If the directors do not call a meeting within twenty-one (21) days of receiving the requisition, any member who signed the requisition may call the meeting.

XIII. ABSENTEE VOTING AT MEMBERS' MEETINGS

By mailed-in or electronic ballot

Pursuant to section 171(1) (Absentee Voting) of the Act, a member entitled to vote at a meeting of members may vote by mailed-in ballot or by means of a telephonic, electronic or other communication facility if the Corporation has a system that:

- a. enables the votes to be gathered in a manner that permits their subsequent verification, and
- b. permits the tallied votes to be presented to the Corporation without it being possible for the Corporation to identify how each member voted.

By Proxy

Pursuant to Section 171(1) of the Act, a member entitled to vote at a meeting of members may vote by proxy by appointing in writing a proxyholder, and one or more alternate proxyholders, who are required to be members, to attend and act at the meeting in the manner and to the extent authorized by the proxy and with the authority conferred by it subject to the following requirements:

- a. a proxy is valid only at the meeting in respect of which it is given or at a continuation of that meeting after an adjournment;
- b. a member may revoke a proxy by depositing an instrument or act in writing executed or, in Quebec, signed by the member or by their agent or mandatary
 - i. at the registered office of the Corporation no later than the last business day preceding the day of the meeting, or the day of the continuation of that meeting after an adjournment of not more than 30 days, of that meeting, at which the proxy is to be used, or
 - ii. with the chairperson of the meeting on the day of the meeting or the day of the continuation of that meeting after an adjournment of not more than 30 days of that meeting;
- c. a proxyholder or an alternate proxyholder has the same rights as the member by whom they were appointed, including the right to speak at a meeting of members in respect of any matter, to vote by way of ballot at the meeting, to demand a ballot at the meeting and, except where a proxyholder or an alternate proxyholder has conflicting instructions from more than one member, to vote at the meeting by way of a show of hands:
- d. if a proxy form is created by a person other than the member, the proxy form shall
 - i. indicate, in bold-face type,
 - A. the meeting at which it is to be used,

- B. that the member may appoint a proxyholder, other than a person designated in the proxy form, to attend and act on their behalf at the meeting, and
- C. instructions on the manner in which the member may appoint the proxyholder.
- ii. contain a designated blank space for the date of the signature,
- iii. provide a means for the member to designate some other person as proxyholder, if the proxy form designates a person as proxyholder,
- iv. provide a means for the member to specify that the membership registered in their name is to be voted for or against each matter, or group of related matters, identified in the notice of meeting, other than the appointment of a public accountant and the election of directors,
- v. provide a means for the member to specify that the membership registered in their name is to be voted or withheld from voting in respect of the appointment of a public accountant or the election of directors, and
- vi. state that the membership represented by the proxy is to be voted or withheld from voting, in accordance with the instructions of the member, on any ballot that may be called for and that, if the member specifies a choice under subparagraph (iv) or (v) with respect to any matter to be acted on, the membership is to be voted accordingly;
- e. a proxy form may include a statement that, when the proxy is signed, the member confers authority with respect to matters for which a choice is not provided in accordance with subparagraph (d)(iv) only if the proxy form states, in bold-face type, how the proxyholder is to vote the membership in respect of each matter or group of related matters;
- f. if a proxy form is sent in electronic form, the requirements that certain information be set out in bold-face type are satisfied if the information in question is set out in some other manner so as to draw the addressee's attention to the information; and
- g. a proxy form that, if signed, has the effect of conferring a discretionary authority in respect of amendments to matters identified in the notice of meeting or other matters that may properly come before the meeting must contain a specific statement to that effect.

Pursuant to subsection 197(1) (Fundamental Change) of the Act, a special resolution of the members is required to make any amendment to the by-laws of the Corporation to change this method of voting by members not in attendance at a meeting of members.

XIV. MEMBERSHIP DUES

Members shall be notified in writing of the membership dues at any time payable by them and, if any are not paid within ninety (90) days of the membership renewal date the members in default shall automatically cease to be members of the Corporation.

XV. TERMINATION OF MEMBERSHIP

A membership in the Corporation is terminated when:

- a. the member dies, or, in the case of a member that is a corporation, the corporation is dissolved;
- b. a member fails to maintain any qualifications for membership described in the section on membership conditions of these by-laws;
- c. the member resigns by delivering a written resignation to the secretary of the Corporation in which case such resignation shall be effective on the date specified in the resignation;
- d. the member is expelled in accordance with any discipline of members section or is otherwise terminated in accordance with the articles or by-laws;
- e. the member's term of membership expires; or
- f. the Corporation is liquidated or dissolved under the Act.

XVI. DISCIPLINE OF MEMBERS

The board shall have authority to suspend or expel any member from the Corporation for any one or more of the following grounds:

- a. violating any provision of the articles, by-laws, or written policies of the Corporation;
- b. carrying out any conduct which may be detrimental to the Corporation as determined by the board in its sole discretion;
- c. for any other reason that the board in its sole and absolute discretion considers to be reasonable, having regard to the purpose of the Corporation.

In the event that the board determines that a member should be expelled or suspended from membership in the Corporation, the president, or such other officer as may be designated by the board, shall provide twenty (20) days notice of suspension or expulsion to the member and shall provide reasons for the proposed suspension or expulsion. The member may make written submissions to the president, or such other officer as may be designated by the board, in response to the notice received within such twenty (20) day period. In the event that no written submissions are received by the president, the president, or such other officer as may be designated by the board, may proceed to notify the member that the member is suspended or expelled from membership in the Corporation. If written submissions are received in accordance with this section, the board will consider such submissions in arriving at a final decision and shall notify the member concerning such final decision within a further twenty (20) days from the date of receipt of the submissions. The board's decision shall be final and binding on the member, without any further right of appeal.

XVII. PROPOSALS NOMINATING DIRECTORS AT ANNUAL MEMBERS' MEETINGS

Subject to the Regulations under the Act, any proposal may include nominations for the election of directors if the proposal is signed by not less than 5% of members entitled to vote at the meeting at which the proposal is to be presented.

XVIII. CHAIR OF MEMBERS' MEETINGS

In the event that the chair of the board and the vice-chair of the board are absent, the members who are present and entitled to vote at the meeting shall choose one of their number to chair the meeting.

XIX. QUORUM AT MEMBERS' MEETINGS

A quorum at any meeting of the members (unless a greater number of members are required to be present by the Act) shall be the fixed number of directors on the board, as determined from time to time by resolution of the board, multiplied by two plus one. If a quorum is present at the opening of a meeting of members, the members present may proceed with the business of the meeting even if a quorum is not present throughout the meeting."

XX. VOTES TO GOVERN AT MEMBERS' MEETINGS

At any meeting of members every question shall, unless otherwise provided by the articles or by-laws or by the Act, be determined by a majority of the votes cast on the questions. In case of an equality of votes either on a show of hands or on a ballot or on the results of electronic voting, the chair of the meeting in addition to an original vote shall have a second or casting vote

XXI. PARTICIPATION BY ELECTRONIC MEANS AT MEMBERS' MEETINGS

If the Corporation chooses to make available a telephonic, electronic or other communication facility that permits all participants to communicate adequately with each other during a meeting of members, any person entitled to attend such meeting may participate in the meeting by means of such telephonic, electronic or other communication facility in the manner provided by the Act. A person participating in a meeting by such means is deemed to be present at the meeting. Notwithstanding any other provision of this by-law, any person participating in a meeting of members pursuant to this section who is entitled to vote at that meeting may vote, in accordance with the Act, by means of any telephonic, electronic or other communication facility that the Corporation has made available for that purpose.

XXII. MEMBERS' MEETING HELD ENTIRELY BY ELECTRONIC MEANS

If the directors or members of the Corporation call a meeting of members pursuant to the Act, those directors or members, as the case may be, may determine that the meeting shall be held, in accordance with the Act and the Regulations, entirely by means of a

telephonic, electronic or other communication facility that permits all participants to communicate adequately with each other during the meeting.

XXIII. NUMBER OF DIRECTORS

The board shall consist of the number of directors specified in the articles. If the articles provide for a minimum and maximum number of directors, the board shall be comprised of the fixed number of directors as determined from time to time by resolution of the board. In the case of a soliciting corporation the minimum number of directors may not be fewer than three (3), at least two of whom are not officers or employees of the Corporation or its affiliates.

XXIV. TERM OF OFFICE OF DIRECTORS

At the first election of Directors following the approval of this by-law, half (1/2) of the directors shall be elected for a one-year term and half (1/2) the directors shall be elected for a two-year term. Thereafter, except where an election is held to fill the unexpired portion of a term, newly elected directors shall be elected for two-year terms. Directors may be elected for a maximum of three consecutive terms, followed by at least a one year hiatus, before being eligible for re-election.

XXV. REMUNERATION OF DIRECTORS

The Directors shall serve without remuneration and no Director shall directly or indirectly receive any profit from occupying the position of Director, providing that a Director may be reimbursed for reasonable expenses incurred in the performance of his or her duties as approved by the Board.

XXVI. CALLING OF MEETINGS OF BOARD OF DIRECTORS

Meetings of the board may be called by the chair of the board, the vice-chair of the board or any two (2) directors at any time; provided that for the first organization meeting following incorporation, such meeting may be called by any director or incorporator. If the Corporation has only one director, that director may call and constitute a meeting.

XXVII. NOTICE OF MEETING OF BOARD OF DIRECTORS

Notice of the time and place for the holding of a meeting of the board shall be given in the manner provided in the section on giving notice of meeting of directors of this by-law to every director of the Corporation not less than 7 days before the time when the meeting is to be held. Notice of a meeting shall not be necessary if all of the directors are present, and none objects to the holding of the meeting, or if those absent have waived notice of or have otherwise signified their consent to the holding of such meeting. Notice of an adjourned meeting is not required if the time and place of the adjourned meeting is announced at the original meeting. Unless the by-law otherwise provides, no notice of meeting need specify the purpose or the business to be transacted at the meeting except

that a notice of meeting of directors shall specify any matter referred to in subsection 138(2) (Limits on Authority) of the Act that is to be dealt with at the meeting.

XXVIII. REGULAR MEETINGS OF THE BOARD OF DIRECTORS

The board may appoint a day or days in any month or months for regular meetings of the board at a place and hour to be named. A copy of any resolution of the board fixing the place and time of such regular meetings of the board shall be sent to each director forthwith after being passed, but no other notice shall be required for any such regular meeting except if subsection 136(3) (Notice of Meeting) of the Act requires the purpose thereof or the business to be transacted to be specified in the notice.

XXIX. VOTES TO GOVERN AT MEETINGS OF THE BOARD OF DIRECTORS

At all meetings of the board, every question shall be decided by a majority of the votes cast on the question. The Chair shall not cast a vote except in case of an equality of votes.

XXX. COMMITTEES OF THE BOARD OF DIRECTORS

The board may from time to time appoint any committee or other advisory body, as it deems necessary or appropriate for such purposes and, subject to the Act, with such powers as the board shall see fit. Any such committee may formulate its own rules of procedure, subject to such regulations or directions as the board may from time to time make. Any committee member may be removed by resolution of the board of directors.

XXXI. APPOINTMENT OF OFFICERS

The board may designate the offices of the Corporation, appoint officers on an annual or more frequent basis, specify their duties and, subject to the Act, delegate to such officers the power to manage the affairs of the Corporation. A director may be appointed to any office of the Corporation. An officer may, but need not be, a director unless these by-laws otherwise provide.

XXXII. DESCRIPTION OF OFFICES

Unless otherwise specified by the board (which may, subject to the Act modify, restrict or supplement such duties and powers), the offices of the Corporation, if designated and if officers are appointed, shall have the following duties and powers associated with their positions:

a. Chair of the Board – The chair of the board, if one is to be appointed, shall be a director. The chair of the board, if any, shall, when present, preside at all meetings of the board of directors and of the members. The chair shall have such other duties and powers as the board may specify.

- b. Vice-Chair of the Board The vice-chair of the board, if one is to be appointed, shall be a director. If the chair of the board is absent or is unable or refuses to act, the vice-chair of the board, if any, shall, when present, preside at all meetings of the board of directors and of the members. The vice-chair shall have such other duties and powers as the board may specify.
- c. Executive Director If appointed, the executive director shall be responsible for implementing the strategic plans and policies of the Corporation. The president shall, subject to the authority of the board, have general supervision of the affairs of the Corporation.
- d. Secretary If appointed, the secretary shall be a director and shall attend and be the secretary of all meetings of the board, members and committees of the board. The secretary shall enter or cause to be entered in the Corporation's minute book, minutes of all proceedings at such meetings; the secretary shall give, or cause to be given, as and when instructed, notices to members, directors, the public accountant and members of committees; the secretary shall be the custodian of all books, papers, records, documents and other instruments belonging to the Corporation.
- e. Treasurer If appointed, the treasurer shall be a director and shall have such powers and duties as the board may specify.

The powers and duties of all other officers of the Corporation shall be such as the terms of their engagement call for or the board or president requires of them. The board may from time to time and subject to the Act, vary, add to or limit the powers and duties of any officer.

XXXIII. VACANCY IN OFFICE

The board may remove, whether for cause or without cause, any officer of the Corporation. Unless so removed, an officer shall hold office until the earlier of:

- a. the officer's successor being appointed,
- b. the officer's resignation,
- c. such officer ceasing to be a director (if a necessary qualification of appointment) or
- d. such officer's death.

If the office of any officer of the Corporation shall be or become vacant, the directors may, by resolution, appoint a person to fill such vacancy.

XXXIV. INVALIDITY OF ANY PROVISIONS OF THIS BY-LAW

The invalidity or unenforceability of any provision of this by-law shall not affect the validity or enforceability of the remaining provisions of this by-law

XXXV. OMISSIONS AND ERRORS

The accidental omission to give any notice to any member, director, officer, member of a committee of the board or public accountant, or the non-receipt of any notice by any such person where the corporation has provided notice in accordance with the by-laws or any error in any notice not affecting its substance shall not invalidate any action taken at any meeting to which the notice pertained or otherwise founded on such notice.

XXXVI. BY-LAWS AND EFFECTIVE DATE

Subject to the articles, the board of directors may, by resolution, make, amend or repeal any by-laws that regulate the activities or affairs of the Corporation. Any such by-law, amendment or repeal shall be effective from the date of the resolution of directors until the next meeting of members where it may be confirmed, rejected or amended by the members by ordinary resolution. If the by-law, amendment or repeal is confirmed or confirmed as amended by the members it remains effective in the form in which it was confirmed. The by-law, amendment or repeal ceases to have effect if it is not submitted to the members at the next meeting of members or if it is rejected by the members at the meeting.

This section does not apply to a by-law that requires a special resolution of the members according to subsection 197(1) (fundamental change) of the Act because such by-law amendments or repeals are only effective when confirmed by members.

ENACTED by the Board of Directors this	day of	, 2012.
	A.	

PAL OTTAWA

Financial Statements

Year Ending June 18, 2013

PAL OTTAWA Statement of Financial Position June 18, 2013

		2011
ASSETS		
CURRENT		
Cash	\$	0
Term deposit		0
Prepaid expenses		0
		0
LAND AND DEVELOPMENT COSTS		0
INTER-ORGANIZATIONAL BALANCE		0
	\$	0
LIABILITIES AND NE	T ASSETS	
CURRENT		
Accounts payable	\$	0
Mortgage payable		0
		0
NET ASSETS		
Restricted		0
Unrestricted		0
		0
	\$	0

PAL OTTAWA Statement of Operations and Changes in Net Assets Year Ending June 18, 2013

		2011
REVENUE		
Interest	\$	0
EXPENDITURES		
Program contribution		0
General and office expenses		0
Interest and bank charges		0
		0
EXCESS OF (EXPENDITURES OVER REVENUE) / REVENUE		
OVER EXPENDITURES		0
NET ASSETS – BEGINNING OF YEAR		0
NET ASSETS - END OF YEAR	s	0